

NATIONAL GUARD

COUNTER  **DRUG**

PROGRAM

Safeguarding America's Communities



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THREATS



COUNTERDRUG PERSONNEL ASSISTED LAW ENFORCEMENT IN SEIZING:

Cocaine / Crack Cocaine	46,009 pounds	Otherdrugs	362,056 pounds
Marijuana (eradicated)	2,471,777 plants	Pills	2,866,634 pounds
Marijuana (processed)	600,010 pounds	Property	\$36,171,653
Methamphetamine	13,491 pounds	Weapons	7,901
Heroin	3,643 pounds	Vehicles	2,385
Opium	129 pounds	Currency	\$233,309,350
Ecstasy	25,077 pills	Other Non-Drug Assets	75,528,566

FY 2013

Estimated Street Value of Drugs Taken off the Street =

\$8.5 Billion

Division Chief's Message

Uncertainty is the new reality as 2013 proved to be another year in a succession of years with prevalent, seemingly insurmountable, budgetary constraints. Despite the challenges, our personnel remain flexible and adaptable to the continually evolving threats as they work to support the detection, interdiction, disruption and curtailment of Transnational Criminal Organizations (TCOs) and other National Security threats to the homeland.

Our Soldiers and Airmen remain dedicated to providing critical support to Combatant Commanders, military personnel, law enforcement agencies (LEAs) and Community Based Organizations.

The (NGCDP) network of unique military support to Combatant Commands and law enforcement can be found throughout the states, territories, the District of Columbia and tribal lands.

Over all, it has been a good year as we assisted law enforcement agencies (LEAs) in taking \$8.5 billion worth of illicit drugs off the street.

The Analysis and Fusion section continues to grow and make its presence known. Analysts, who act as force multipliers for LEAs, supported over 35,000 cases nationwide. Their efforts contributed to disrupting nearly 900 Drug Trafficking Organizations (DTOs) while dismantling over 500 DTOs and seizing over \$227.5 million in illicit proceeds.

The Counter Threat Finance program continues to grow as it becomes a vital part of the Counterdrug Program.

My hat is off to Sgt. 1st Class Michael Wallis from the Tennessee Counterdrug Program for winning the 2013 Criminal Analyst of the Year. His hard work helped dismantle six drug trafficking organizations.

Congratulations to the New York Civil Operations Team for being named by the Community Anti-Drug Coalitions of America (CADCA) as the Outstanding National Guard Civil Operations Program. It was a pleasure to present the award at CADCA's Annual Leadership Forum.

The Civil Operations branch has undergone an extensive transformation the past two years, and we couldn't be more proud of their efforts and their ability to adapt to the ever changing world of Counterdrug. It is nice to see their efforts rewarded.

Congratulations to our Counterdrug Soldiers who support the Investigation Support Center (ISC) for the New England High Intensity Drug Trafficking Area (NEHIDTA). Their efforts were integral to the NEHIDTA ISC being named the National ISC Program of the Year for 2014.

We are sad to report the loss of one of our fine Airman this year. His vast experience and his contributions to the Host Nation Rider Program were immeasurable and are greatly missed. Our hearts and prayers continue to be with his family.

The (NG CDP) network of unique military support to law enforcement can be found in the states, territories, the District of Columbia and tribal lands.

I am extremely grateful to our dedicated staff members who continue to work to prevent the harm illegal drugs do to our society.

We have helped. But, our job is not done. We must build on our efforts. Given the proper support, we can have an even greater impact on the well being of our communities.

Our success is because of each and every one of our Counterdrug members. Thanks for all you do. As always, we remain ready, reliable and accessible.



Col. Michael E. Patterson
Division Chief,
NG Counterdrug Program

Counterdrug Program Evaluation



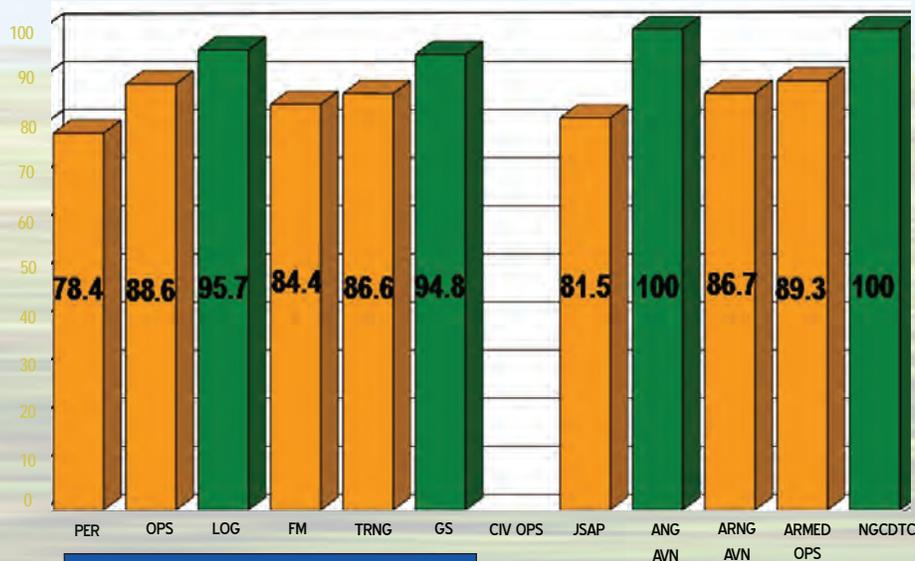
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The Counterdrug Program Standards and Evaluation Section performs Counterdrug Program Evaluations (CPEs) of all state Counterdrug Programs and the five National Guard Counterdrug Training Centers. The CPE team ensures state

Counterdrug programs are operating within fiscal law, policy and regulatory guidance such as the National Guard 500-2/Air National Guard Instruction 10-801. The CPE team compiles results and reports trends, averages and systemic issues to the Adjutants General and

Counterdrug staff. The reports enhance the operational readiness of the Counterdrug Programs and National Guard Counterdrug Training Centers. The ratings are based on the aggregate score of six core functional areas: Personnel, Logistics, Operations, Finance, Training and Safety. Currently, Civil Operations is not being evaluated as it continues to develop new operating guidelines.

FY-2013 CPE AVERAGES



6 Core FAs

**88.1 percent
SUSTAIN**

FA RATINGS

Green 100-91

Amber 90-76

Red 75-61

Black 60 or <



Overview

The National Guard Counterdrug Federal Operations Program is comprised of seven programs. National Guard personnel and associated equipment provide unique capabilities and military skill sets to Combatant Commanders and federal law enforcement agencies (LEA's) in support of counterdrug and counternarcoterrorism goals.

Federal Operations programs are mandated to be a "force provider" in support of critical counterdrug (CD)/counternarcoterrorism (CNT) missions conducted by U.S. Southern Command (USSOUTHCOM), U.S. Northern Command (USNORTHCOM), U.S. Central Command (CENTCOM), the National Security Agency (NSA) United States Customs and

Border Protection (CBP), and the United States Drug Enforcement Administration (DEA).

Host Nation Rider

Air National Guard members on U. S. Counterdrug aircraft conduct CD/CNT and Air Bridge Denial (ABD) operations, Intelligence Surveillance Reconnaissance (ISR) Maritime Patrol Airborne (MPA) and President of the United States (POTUS) missions over various South and Central American countries. Language barriers have made it necessary for Host Nations to place a host nation representative (HNR) on board all Counterdrug flights.

The HNR monitors activity and coordinates with host nation law enforcement agencies (LEAs) and/or military organizations.

The language barrier between flight crews and HNRs, creates the

need for a U.S. interpreter, Host Nation Rider Escort (HNRE), to also be on board. These Airmen satisfy linguist liaison requirements and act as interpreters and safety observers.

HNR supported four different assets from three different locations flying 4,579.6 hours while flying over 560 sorties.

Their efforts resulted in seizing the street value amount of \$841,518,212 in illicit drugs, cash and vessels.

Ringgold

The Ringgold program supports Combatant Commands with intelligence production and national intelligence priorities pursuant to guidance from the Deputy Assistant Secretary of Defense for Counternarcotics and Global Threats. (DASD-CN & GT). The





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National Guard members provide direct support to COCOM Theater Campaign Plan Intermediate Military Objectives, federal LEA operations, and interagency counternarcotics efforts.

The RINGGOLD program leverages the inherent linguistic, analytical skills and counternarcotics expertise found in the National Guard against the increasingly complex and asymmetric nature of Transnational Criminal Organizations (TCOs) to enable the detection, interdiction, disruption and curtailment of any activity reasonably related to drug trafficking.

One hundred percent of their reports contributed actionable information for CD missions conducted by COCOMS and LEAS.

PED Cell

The USNORTHCOM Processing Exploitation Dissemination (PED), which was created in 2012, is a joint service team conducting ISR post-mission

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processing, exploitation and dissemination of gathered intelligence for the USNORTHCOM. It supports security cooperation activities to help partners conduct intelligence, surveillance and interdiction operations specific to Drug Trafficking Organizations (DTOs) and Transnational Criminal Organizations (TCOs).

NORTHCOM PED consists of Air and Army personnel operating two cells: voice language analysis and intelligence analysis.

The language analysis cell processes raw data used by intelligence analysts for first and second phase reporting that is specific to intelligence priorities for DTO and TCO operations. The intelligence analysts develop refined analytic products for USNORTHCOM and its customers.

As the appointed Signals Intelligence (SIGINT) Mission Manager for USNORTHCOM, the PED creates specialized job specific training, language, cytological skills programs, and it participates in staff

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assistance visits to impart subject matter expertise for its partners.

In 2013 the PED Cell produced 98 Kleig Light, High Priority Reports, and 65 reports with 100 percent Intelligence Community contribution.

Mobile Air Surveillance System

The Mobile Air Surveillance System (MASS) personnel provide maintenance, technical, and logistical support for CN radars in the USSOUTHCOM Area of Responsibility. They maintain three ground based radars (GBR) and associated support equipment at Dobbins Air Reserve Base. In addition, MASS supports U. S. federal law enforcement agencies in the USNORTHCOM area of responsibility.

The MASS unit supported seven GCC deployments, including two missions supporting USNORTHCOM and three missions supporting USSOUTHCOM.

While deployed, they executed



95 percent of their operational hours. MASS improved overall radar operational rate by 20 percent over FY-2011 Efficiency Measures.

Federal Law Enforcement Support - Air and Marine Operations Center

National Guard members are assigned to the U.S. Customs and Border Protection (CBP) Air and Marine Operations Center (AMOC) at March Air Reserve Base, Calif., and are joint force multipliers to the AMOC.

Guard members are assigned as criminal analysts, communications specialists and detection systems specialists. They provide expertise in air defense/air security planning, radar surveillance, communications, intelligence and interdiction. Guard members operate radar display consoles to detect, identify, intercept and track airborne and maritime smugglers. They help ensure identification and interception of suspect traffic and apprehension of airborne and maritime traffickers of illegal drugs, personnel, weapons or money.

Guard members support coordination of enforcement activity with participating LEA entities, the U.S. Coast Guard and the U.S. Air Force Air Defense Sectors.

The AMOC assigned DOD Counterdrug National Guard personnel are long-standing critical teammates essential to AMOC's support to DOD. AMOC would not be the leading force provider in deterring Transnational Criminal Organizations without the support from its National Guard Partners.

Tony Crowder,
Executive Director,
Air & Marine Operations Center,
Office of Air and Marine,
Customs and Border Protection,
Department of Homeland Security"

Guard members assigned to the AMOC fulfill the DOD requirement

to provide support to the AMOC as stated in the National Interdiction Command and Control Plan.

Counterdrug personnel helped sort 432,374 targets, detect and prosecute 286 out of 288 suspect conventional aircraft border incursions that were initially unidentified or attempting to illegally enter the U.S., detect 82 ultra-light aircraft suspected of smuggling contraband into the U.S., and complete 56 Case Management Reports and 257 Law Enforcement Support Entries.

Transcription and Translation Support System

Transcription and Translation Support System (T2S2) directly supports the efforts of the DEA by providing transcription and translation for their counter-narcotics investigations.

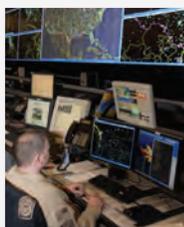
The T2S2 program also provides Document and Media Exploitation and Digital Evidence Lab support.

The T2S2 program employs approximately 90 Utah National

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FY-13 Federal Operations Seizure Results

Drugs Seized (Weight)	Estimated Value	Associated Arrests	Aircraft and Vessels Seizures
Cocaine 129 mt	\$2,588,100,000	314	98
Marijuana 16 mt	\$34,287,400		
Heroin 4000 gms	\$352,400		



Guard linguists comprising 40 different languages and dialects.

These Guard members transcribed 109,870 minutes of audio, completed 644 language missions transcribing 24 different languages supporting 106 DEA field offices with 672 work days of IT support.

In addition, they analyzed 2,467,000 documents, preserving 2,500,000 gigabytes of digital evidence.

Joint Interagency Task Force-South

The Joint Interagency Task Force (JIATF-S) supports USSOUTHCOM air surveillance and interdiction efforts with detection and monitoring of CD/CNT suspect air and marine tracks.

Guard members are assigned to JIATF-S, in Key West, Fla., and operate radar display consoles to detect, identify, intercept and track airborne smugglers.

Guard members serve as Command Duty Officers, Tactical System Operators, and trainers.

The National Guard members' ability to remain in place longer than active duty personnel allows National Guard personnel to become subject matter experts and trainers on the JIATF-S staff, which results in highly effective personnel with outstanding seizure results.

Statistics are derived from data submitted by the 54 states and territories to the Full Time Support Management Control System's (FTSMCS) operational database.



Always

Ready

Always

There

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Analysis & Fusion

Overview

The Analysis & Fusion (A&F) Section is comprised of an Officer in Charge and three Non-Commissioned Officers. They are charged with managing the National Guard (NG) Counterdrug Program (CDP) Mission 2 set as defined in NGR 500-2 (dated August 2008). In addition, the A&F Section manages all facets of Project Code 9301: Counter Threat Finance (CTF), Criminal Analyst Training, and the High Intensity Drug Trafficking Area (HIDTA)/SIPRNet Initiative. The HIDTA SIPRNet was dismantled in the latter half of FY-2013 due to funding.

The majority of activities support the Criminal Analyst Program, which is approximately 50 percent of the CDP. Over 500 criminal analysts (CA) were on orders along with 27 CTF analysts.

Criminal Analysts

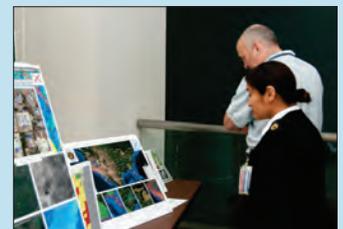
NG Counterdrug criminal analysts support law enforcement counternarcotics investigations with link analysis, document exploitation, imagery mapping, financial analysis and case construction. They hone their military skill sets by analyzing numerous pieces of information for law enforcement and by creating analytical products that support the prosecution of drug related offenses.

Training

Efforts of the A&F Section focus on providing relevant, realistic training conveniently available in all four regions of the country. Six Criminal Analysis Phase I courses (40 hours) and three Criminal Analysis Phase II courses (56 hours) were held in six different states and territories. Nearly three hundred personnel were trained.

Analyst of the Year

NGB-CD Criminal Analysts of the Year Award program continues. The award is designed to recognize the dedication and accomplishments of the



Counterdrug Criminal Analysts. Competitions were held in each region resulting in regional

Sgt. 1st. Class Wallis demonstrated exemplary performance while assigned to the Drug Enforcement Administration Chattanooga RO-AHIDTA Task Force.

Capt. Mesha Cichon
Analysis and Fusion
section chief

awardees; these regional winners then competed for the prestigious national award. Sgt. 1st Class

Michael Wallis from the Tennessee Counterdrug Program was selected as the third National Criminal Analyst of the Year.

Sgt. 1st Class Wallis' actions were fundamental in dismantling six drug trafficking organizations, 102 arrests, multi kilogram drug seizures, and the seizure of \$1.5 million and other exclusive assets.

Counter Threat Finance

The A&F Section successfully managed and maintained 27 CTF Analysts assigned to financial interdiction teams supporting the Drug Enforcement Administration (DEA), the Federal Bureau of Investigation (FBI), the Financial Crimes Enforcement Network (FinCEN), the High Intensity Drug Trafficking Area (HIDTA), the Immigration Customs Enforcement (ICE), and the Internal Revenue

Service Criminal Investigation (IRS-CI) in various cities across the United States.

This initiative supports Deputy Assistant Secretary Defense-for Counternarcotics & Global Threats (DASD-CN>) domestic and international strategic goals. Specifically, the need to counter financing used by illicit networks trafficking narcotics, precursor chemicals, laundering illicit proceeds and other related activities supporting drug trafficking organizations (DTOs), narcoterrorism and transnational criminal organizations (TCOs).

DOD counternarcotics funded National Guard programs supported U.S. law enforcement agencies (LEAs) in over 566 counternarcotics-related money laundering investigations.

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FY-2013 Mission 2B Criminal Analyst Performance Measures	FY-2013 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2013
#of Cases Supported per 321 Mandays	60,000	8,670	6,486	7,504	12,449	35,109
#of Cases Closed per 321 Mandays	40,000	1,202	1,347	1,710	2,340	6,599
# of Deconflictions	175,000	23,966	26,357	26,990	47,918	125,231
#of Analytical Products Produced	70,000	12,683	9,706	17,925	21,720	62,034
#of DTOs Disrupted	2,000	262	197	194	244	897
#of DTOs Dismantled	900	188	128	53	151	520
Performance Measure for DASD-CN	FY-2013 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2013
Percentage of 2B (Criminal Analysts) mission request supports	100%					70%



Investigations included Out-law Motorcycle Gangs on the Northern border, Transnational Criminal Organizations on the Southwest border, and financial institutions and front companies with links to narcoterrorism, precursor chemical diversion, drug trafficking, and money laundering. These investigations resulted in the identification of over 1,373 suspects and 639 money laundering methods, which were previously unknown to federal LEAs. Moreover the investigations led to the dismantling of seven and the disruption of 45 drug trafficking organizations.

In FY-2012, A&F developed a 112 hour CTF course designed to ensure CTF analysts were trained in money laundering investigations and analytic techniques. The A&F course included the Defense Intelligence Agency (DIA) Threat Finance Course.

Subsequently, the DIA Threat Finance Course has executed several mobile training team (MTT) events for the National Guard. It has been extremely well received and sought

This course gave me the confidence to go back to my LEAs and give them the support they need.

CTF Analyst

by both military and civilian LEAs.

In FY 2013, the Northeast Counterdrug Training Center hosted several courses, and the A&F section coordinated a MTT course in Puerto Rico supporting Operation Viper.

As a result of the overwhelming demand for the Threat Finance Course, three MTTs have been scheduled for FY-2014. Nearly 200 National Guard members attended

CTF training. While this was not done under PC 9301, it is important to note the growing attention money laundering is receiving within the National Guard Counterdrug Program.

Imagery and mapping

The National Guard Counterdrug Program hosted four Geographic Intelligence System (GIS) MTT courses. This supported the deployment of 12 new software licenses increasing the capacity and capability of National Guard Counterdrug members to support marijuana eradication predictive analysis, tactical support, map illicit drug transportation corridors and support law enforcement decision makers with real-time graphics.

Chart/Reporting software

The A&F section completed the contract purchase of 50

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FY-2013 Criminal Analyst Performance Measures	FY-2013 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2013
#Money Laundering Cases Supported	650	75	101	69	121	366
#Targets Identified	700	159	171	337	338	1005
#Laundering Methods Identified	300	59	80	168	222	529
#Analytical Reports Produced	1500	445	245	278	332	1300
#Performance Measure for DASD-CN	FY-2013 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY
Percentage of CTF Analysts mission request supports						100%



software chart and reporting rights to use licenses benefiting Counterdrug Criminal Analysts in the 54 states and territories. The charting and reporting tools will greatly increase the criminal analyst's ability to create actionable intelligence products, and it will assist law enforcement with their decision making.

Analysts' Notebook

The A&F section obtained 33 licenses of Analyst's Notebook software granting Counterdrug analysts the ability to conduct visual intelligence analysis through the use of charting

software. This enables government agencies and LEAs to maximize the value of collected information.

It will allow analysts to quickly collate, analyze and visualize data from disparate sources. It reduces the time required to discover key information in complex data, and it allows criminal analysts to deliver timely, actionable intelligence to help identify, predict, prevent, and disrupt criminal, terrorist, and fraudulent activities.

Mobile forensics

The A&F section successfully purchased 47 mobile forensic units enabling Counterdrug criminal analysts to extract vital information from 95

percent of all cellular phones currently on the market. Analysts will be able to present the extracted cell phone data in clear, concise reports that may be used for intelligence gathering, investigative research, and as legal evidence in court.

Performance Metrics

The A&F Section revamped the criminal analyst metrics for FY-2013. This is the second year for PC 9301 performance measures. Targets were set from the FY-2012 totals.

Because this is the first full year of case assignment, targets will be modified for FY-2014 using this year's totals as a baseline.

Statistics are derived from data submitted by the 54 states and territories to the Full Time Support Management Control System's (FTSMCS) operational database.

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A&F Managed Missions

- *Mission 2a-Translator*
- *Mission 2b-Criminal Analyst*
- *Mission 2c-ION Scan*
- *Mission 2d-Communications Support Operations*
- *Mission 2e-Engineer Support*
- *Mission 2f- Sub-surface Diver Operations*
- *Mission 2g-Counter Threat Finance*
- *Mission 2h-Map and Imagery Analysis*





FY-2013 Aviation

Counterdrug Aviation employs trained and skilled aviators to provide airborne reconnaissance, communications, and advanced mission equipment to effectively support law enforcement agencies (LEAs) in combating narcotics related trafficking and drug trafficking organizations. Since 2000, Counterdrug Aviation has flown 427,953 in support of LEAs.

RC-26A

**Forward Looking
Infrared Camera**

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UH-72A Lakota

**Interior UH-72A Lakota
with new touch screen**

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Achievement

Flight Hours: 14,384

Counterdrug Aviation assisted seizures of illicit drugs, weapons, currency, and property.

ARNG: \$5.07 Billion

Weapons 694

Currency \$1.8 Million

ANG: \$479 Million

Weapons 179

Currency \$4.37 Million

CD Aviation Authorized Missions

Mission 3a Domestic Cannabis Suppression Operations Support

Mission 3b Transportation Support

Mission 4a Counterdrug Related Training to Law Enforcement

Mission 5b Aerial Reconnaissance

Mission 6c Support to Coalitions

CD Aviation Mission Possibilities

Marijuana Eradication

Aerial Reconnaissance/Observation

Border/Coastline Surveillance

Team Insertion/Extraction

Aerial Photography Platform

Command & Control Platform

Law Enforcement Agency Training

Indoor Growing Operations

Disturbed Earth Missions

Body-Wire Relays

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Joint Substance Abuse Prevention Treatment Outreach

The National Guard's goal has been to provide the nation with a drug-free, mission-ready force able to defend the interests of its citizens at home and abroad. As part of its commitment to fulfill that goal, the National Guard uses random, mandatory testing of its uniformed personnel.

Drug testing enhances readiness and deters illicit drug use and abuse. The overwhelming majority of men and women in the military do not use illegal drugs, and the use of illegal drugs is on the decline.

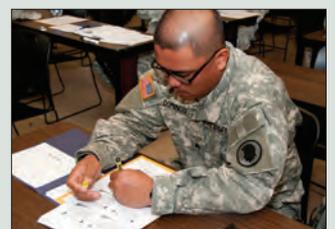
Drug testing is transitioning to the individual services. In 2015, the U.S. Army and U.S. Air Force will take full control of drug testing Soldiers and Airmen.

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Statistics are derived from data submitted by the states and territories to the Full Time Support Management Control System's (FTSMCS) operational database.

Personnel Tested:

	Assigned	Tested
ARNG	357,735	320,830
ANG	104,653	67,525
Total	462,388	388,355



Civil Operations

Oregon Case Study:

An evaluation was conducted on the effectiveness of Civil Operations support in Oregon. Through the application of recognized military skills and processes, the Oregon Counterdrug program was able to make significant advances toward true population level change. The Oregon National Guard focused on strategies that affect the population as a whole--all ages and cultures. These strategies included policy change at multiple levels, and shifting the way local business operate. This innovation affected youth and adults alike.

In 2013, two Oregon Civil Operators supported 16 coalitions and executed 121 mission events resulting in significant increases in organizational capacity and planning (plan, implementation, and sustain efforts). Of the supported coalitions 92 percent reported funding increases because of Guard support. The supported organizations with better plans and more robust membership leveraged more than \$5 million in new funding for prevention via grants. The use of military planning, culture, and processes bolstered coalition's strategies directly

perations



U.S. Army Col. Michael E. Patterson, National Guard Counterdrug division chief, presents the New York National Guard Counterdrug Program (NYCDP) with the National Guard Counterdrug Civil Operations Program of the Year Award during the Anti-Drug Coalitions of America (CADCA) 24th National Leadership Forum in February at National Harbor. CADCA also named NYCDP the 2013 Outstanding State National Guard Civil Operations Program of the Year. The NYCDP earned the honors for its efforts to strengthen community coalitions throughout New York State. (U.S. Air National Guard photo by Tech. Sgt. Betty Squatrito-Martin/Counterdrug Public Affairs/Released)

impacting 54 percent of the state's school age youth.

In comparison, the Oregon Demand Drug Reduction (DDR) strategies in FY-2010 reached only 16,000 young people or .5 percent of the state's youth population using the same number of operators. In FY-2010, Oregon, (one of the country's leading DDR programs), had statewide youth survey data that failed to show positive changes in the demand for drugs at the community level.¹

This analysis underscores the importance and relevance of the Civil Operations mission. By apply-

ing military process, culture and expertise, Civil Operators help community coalitions meet their goals. This approach significantly increases the government's ROI while developing the JMETL skills Soldiers/Airman may be called upon to support SPP, Partnership for Peace or COIN operations.

¹Evaluation data shows positive outcomes for young people served by Guard programming but not outcomes at a population level. Indicators from communities served during FY2013 are not yet available to measure potential reductions in the demand for drugs at the community level.

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Training Centers

The National Guard Counterdrug Training Centers provide training to federal, state, local and tribal law enforcement agencies, the military, and community based organizations with Department of Defense

Drug Interdiction and Counterdrug Activities funding.

The Training Centers offer courses with a counterdrug nexus to include, but not limited to, Law Enforcement and Drug Interdiction, Narco-terrorism

and Homeland Security, Anti-Drug Coalition, civil operations, and other National Guard Counterdrug support operations. Training is enhanced by access to a wide range of military tactical training facilities.



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Full Time Support Management Control System

The National Guard Counterdrug Program (NG CDP) uses an electronic information management control system to: document, archive, and manage operational missions and resources, meet internal and external reporting requirements, respond to Requests For Information (RFI) and track budgetary information.

The primary management control system for the National Guard Bureau Counterdrug Division (NGB-J32-CD) is a Counterdrug (CD) Module within the Full Time Support Management Control System (FTSMCS).

There are approximately 1500 FTSMCS CD Module users who include: NGB-J32-CD staff, Liaison and Action Support Officers (LNOs), and NG CDP

personnel in the states, territories, and the District of Columbia.

In addition, we have integrated a Business Intelligence (BI) capability into the FTSMCS CD Module architecture with training, ongoing consulting support, and system maintenance will enable FTSMCS CD Module users with the ability to design and build adaptive point and click dashboards, scorecards, schedule alerts and produce ad hoc timely, accurate and relevant information displays in a single, seamless, web-based interface. This will provide efficient and effective reporting and decision making at all levels within the NG CDP.

The IT cost of the program went from \$2M (CMIS) to \$500K (FTSMCS & BI) per year.

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