

FY-2014
Annual Report



NATIONAL GUARD



COUNTERDRUG

PROGRAM

Safeguarding America's Communities



DETECT

INTERDICT

DISRUPT

CURTAIL

THREATS

COUNTERDRUG PERSONNEL ASSISTED LAW ENFORCEMENT IN SEIZING:

Cocaine / Crack Cocaine	165,655 pounds	Other drugs	426,739 pounds
Marijuana (eradicated)	2,625,575 plants	Pills	753,605 pills
Marijuana (processed)	699,984 pounds	Property	\$55,476,292
Methamphetamine	15,393 pounds	Weapons	7,293
Heroin	2,064 pounds	Vehicles	2,675
Opium	327 pounds	Currency	\$275,613,154
Ecstasy	177,302 pills	Other Non-Drug Assets	7,539,958

FY-2014

Estimated Street Value of Drugs Taken off the Street =

\$11.9 Billion

Division Chief's Message

Illicit drugs continue to stream across our borders and throughout the United States posing a threat to our citizens and our national security while emboldening drug cartels. The demand for these illicit substances creates havoc not only in our nation but in those nations where these illegal substances are grown and produced. Profit gained by those trafficking in illicit drugs has fueled an increase in criminal organizations, spurred violence, and helped fund terrorist organizations.

It is with this in mind that the Soldiers and Airmen of the Counterdrug Program continue to devote their time and ceaseless energy to the support of law enforcement in the detection, interdiction, disruption and curtailment of Transnational Criminal Organizations (TCO) and other national security threats with a drug nexus to the homeland.

2014 proved to be another year in a succession of years with seemingly insurmountable budgetary constraints. Trying to do more with less is the new reality. Over all, it was a good year as we assisted law enforcement agencies (LEA) in taking \$11.9 billion worth of illicit drugs off the street. We have the most dedicated Soldiers and Airmen in the military. True professionals, despite the budgetary insecurities, our Soldiers and Airmen remain flexible and adaptable to the continually evolving threats as they work to accomplish our mission. They continue to provide critical support to Combatant Commanders, military personnel, LEAs and community based organizations (CBO).

The Analysis and Fusion section continued to have a positive impact. Analysts, who are force multipliers for LEAs, supported more than 36,000 cases nationwide. Their efforts contributed to disrupting 1,342 DTOs and dismantling 537 DTOs. The Counter Threat Finance (CTF) program continued to grow as it becomes a vital part of the Counterdrug Program. CTF analysts supported 469 cases and identified 713 targets.

The Civil Operations section continued to evolve into a go to organization for CBOs that seek to perform more efficiently and effectively. Congratulations to the Minnesota Civil Operations Team for being named the Outstanding National Guard Civil Operations Program by the Community Anti-Drug Coalitions of America (CADCA).

Aviation, the roots of the Counterdrug Program, continued to provide state-of-the-art equipment for aerial observation and video support in the effort to safeguard our communities. Our aviation personnel assisted with the seizure of more than six billion dollars worth of illicit drugs, weapons, currency and property.

As the illicit trafficking of goods and persons evolves, so too must our response. To this end, the chief of the National Guard Bureau became a principal member of the Interdiction Committee (TIC). TIC develops, in coordination with the U.S. Interdiction Coordinator, interagency recommendations for integrating detection, monitoring and law enforcement interdiction efforts. It provides advice to Office of National Drug Control Policy on activities and threats posed by all drug trafficking activities threatening the United States and the Western Hemisphere.

I am extremely grateful and proud of our dedicated staff members located throughout the nation. They are true professionals who are dedicated to preventing the harmful impact of illegal drugs and Transnational Criminal Organizations. We have helped. But, our job is not done. We must build on our efforts. Given the proper support, we can have an even greater impact on the well-being of our communities.

Our success is because of each and every one of our Counterdrug Soldiers and Airmen.



Charles L. Weaver Jr.

Col. Charles L. Weaver Jr.
Deputy Chief,
NG Counterdrug Program



CD Program Evaluations

The Counterdrug Program Standards and Evaluation Section performs Counterdrug Program Evaluations (CPEs) of the Counterdrug Program in each state and territory. CPEs are also conducted at the five National Guard Counter-

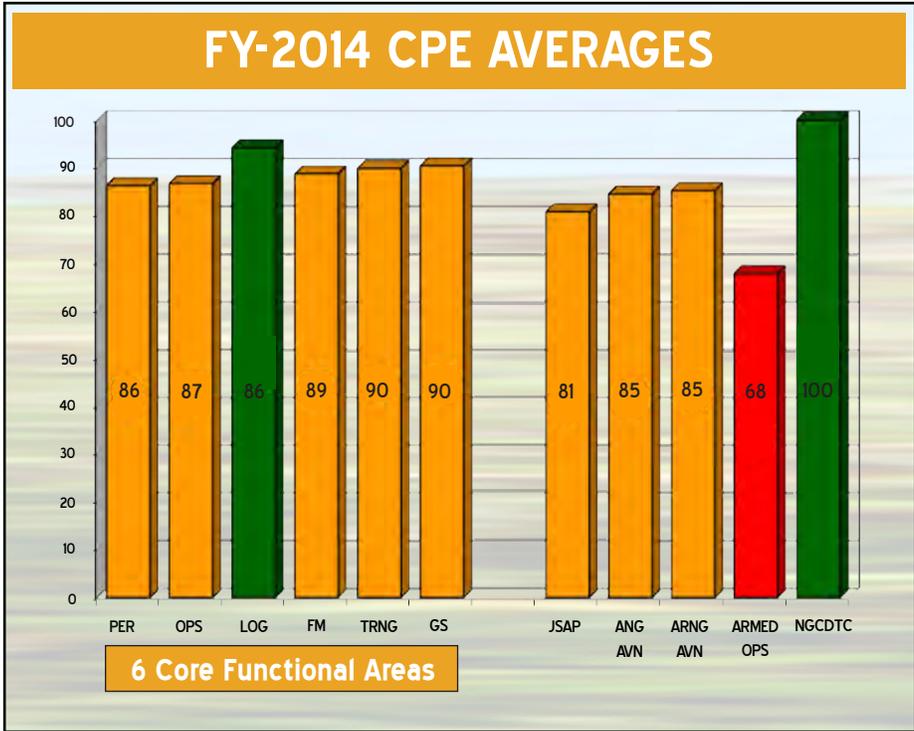
drug Training Centers.

The CPE team ensures state Counterdrug programs operate within fiscal law, policy and regulatory guidance such as the National Guard 500-2/Air National Guard Instruction 10-801.

The CPE team compiles results and reports trends, averages and systemic issues to the Adjutants General and Counterdrug staff. The reports enhance the operational readiness of the Counterdrug Programs and National Guard Counterdrug Training Centers.

The ratings are based on the aggregate score of six core functional areas: Personnel, Logistics, Operations, Finance, Training and Safety.

Currently, Civil Operations is not being evaluated as it continues to develop new operating guidelines.



Overall CD Average 89 Percent: Sustain

FA RATINGS

- Green 100-91
- Amber 90-76
- Red 75-61
- Black 60 or ←



U.S. Customs and Border Protection meets Joint Task Force North who meets the Mobile Air Surveillance System team

Federal Operations

Overview

The National Guard Counterdrug Federal Operations Program is comprised of six programs. National Guard personnel, their associated equipment and resources provide unique capabilities and military skill sets to Combatant Commanders and federal law enforcement agencies (LEA) in support of counterdrug (CD) and counternarcoterrorism (CNT) goals.

Federal Operations personnel, equipment and resources are unique military assets provided to Combatant Commands and federal law enforcement agencies to support counterdrug and counternarcoterrorism operations.

Federal Operations programs are mandated to be a “force provider” in support of critical CD and CNT missions conducted by United States Southern Command (USSOUTH-

COM), United States Northern Command (USNORTHCOM), United States Central Command (USCENTCOM), the National Security Agency (NSA), United States Customs and Border Protection (CBP), and the Drug Enforcement Administration (DEA).

Host Nation Rider (HNR)

Air National Guard (ANG) members on United States Counterdrug aircraft conduct CD/CNT and Air



Bridge Denial (ABD) operations, intelligence surveillance reconnaissance (ISR), maritime patrol airborne and President of the United States missions over various South and Central American countries.

Language barriers necessitate the Host Nation place a host nation representative (HNR) on board all Counterdrug flights. The HNR monitors activity and coordinates with host nation LEAs and/or military organizations.

The language barrier between flight crews and the HNR creates a need for a United States interpreter, a Host Nation Rider Escort (HNRE), to also be on board. The HNRE satisfies the linguist liaison requirement and acts as an interpreter and safety observer for all necessary communication between the flight crew and the HNR.

The CD Air National Guard members are mission critical as ABD flights are not authorized in the USSOUTHCOM Area of Responsibility (AOR) without them. They fly on U.S. Air Force Air Warning and Control System E3s, U.S. Navy P-3s, EP-3, CBP P-3 and Dash-8 (Contractor) aircraft in multiple countries in the USSOUTHCOM AOR and provide safety equipment and training for Host Nation personnel on all flights.

All HNR personnel have been attached to the New Mexico Air National Guard. This alignment has improved morale and productivity. It has given Airmen a means for career development in such avenues as formal schools and Professional Military

Education. It also gives Airmen greater opportunity for promotion.

HNR Results:

- 4,900 flight hours in FY-2014
- Increased direct impact on Joint Interagency Task Force-South's (JIATF-S) effort in Combating Transnational Organized Crime (CTOC) by 40-45 percent.

RINGGOLD

RINGGOLD program personnel support Combatant Commands (CCMD) with intelligence production and national intelligence priorities pursuant to guidance from the Deputy Assistant Secretary of Defense for Counternarcotics and Global Threats (DASD-CN & GT). The National Guard members provide direct support to CCMD Theater Campaign Plan Intermediate Military Objectives, federal LEA operations, and interagency counternarcotics efforts.

The program leverages the inherent linguistic, analytical skills and counternarcotics expertise found in the National Guard against the increasingly complex, asymmetric nature of Transnational Criminal Organizations (TCO) to enable the detection, interdiction, disruption and curtailment of any activity related to drug trafficking.

RINGGOLD Results:

- 3,212 reports released to CCMDs/LEAs
- 76 linguists available for LEA support
- 100 percent of reports contri-

buted actionable information for CD missions by CCMDs/LEAs

PED Cell

Air and Army National Guard members make up the Processing Exploitation Dissemination (PED) cell. Members include heritage linguists, airborne intelligence surveillance reconnaissance, NSA and NGA certified analysts and reporters. They operate a voice language analysis and an intelligence analysis cell.

The language analysis cell processes raw data to be used by intelligence analysts for first and second phase reporting specific to intelligence priorities for drug trafficking organizations (DTO) and TCO operations. The intelligence analysts develop refined analytic products for USNORTHCOM.

The PED cell conducts ISR post-mission processing, exploitation and dissemination of gathered intelligence for USNORTHCOM.

The PED Cell supports security cooperation activities assisting partners in conducting intelligence, reconnaissance and interdiction operations specific to DTOs and TCOs. As the appointed Signals Intelligence (SIGINT) Mission Manager for USNORTHCOM, the PED team creates specialized job specific training, language and cryptological skills programs, and participates in staff assistance visits to impart subject matter expertise to its partners.

PED Cell Results

- 1,029 Klieglight (KL) time-



- sensitive tactical reports
- 55 Second-Phase, Serialized, Wide-Distribution reports
- Analyst Exchanges to EPIC, AMOC, JTF-N and CBP OIIL on behalf of USNORTHCOM Collection Management
- Provided ISR operator support to Mexico Fusion Cell during second half of FY-2014
- Lt. Gen. Walters and Gen. Grass separately recognized ISR operators for exceptional performance
- Created and maintained dozens of working aids for collection platform operators
- Provided regular assessments on intelligence collection - meeting CCMD information needs

Mobile Air Surveillance System

The Mobile Air Surveillance System (MASS) personnel provide maintenance, technical, and logistical support for CN radars in the USSOUTHCOM AOR. They maintain three ground-based radars (GBR) and associated support equipment at Dobbins Air Reserve Base. In addition, MASS supports U.S. federal LEAs in the US-NORTHCOM AOR.

MASS Results

- Supported 7 CCMD deployments
- 100 percent of deployments fulfilled
- Increased operational radar systems for long-term deployments
- Deployed two missions in

support of USNORTHCOM: Florida and Missouri

- Deployed three missions in support of USSOUTHCOM: Belize (1) and Honduras (2)
- Improved overall radar operational rate to 95 percent, a 20 percent improvement over Efficiency Measure set in FY-2011

Transcription and Translation Support System (T2S2)

T2S2 directly supports DEA efforts with linguistic support during counternarcotics investigations. Guard members provide transcription and translation for recorded conversations of suspect individuals. The Utah National Guard provides the majority of the linguistic support.

T2S2 program also provides document and media exploitation (DOMEX), digital evidence lab (DEL), and management of information systems (MIS) support.

DOMEX teams analyze millions of pages of documents every year, create flow charts, and perform link analysis. The DOMEX team delivers Intelligence Summary Reports to DEA Agents around the world. The DEL team provides technical digital support to seize, image, and analyze computers, external hard drives, thumb drives, and phones. In addition to maintaining all internal computers and servers, MIS provides DEA field offices with technical support by conducting trainings, software and hardware upgrades,

Joint Interagency Task Force-South (JIATF-S)

The Joint Interagency Task Force-South (JIATF-S) supports USSOUTHCOM air surveillance and interdiction efforts with detection and monitoring of CD/CNT suspect air and marine tracks.

Guard members are assigned to JIATF-S, in Key West, Fla., and operate radar display consoles to detect, identify, intercept and track airborne smugglers. Guard

members serve as Command Duty Officers, Tactical System Operators and trainers.

The National Guard members' ability to remain in place longer than active duty personnel enables them to become subject matter experts and trainers on the JIATF-S staff resulting in highly effective personnel with outstanding seizure results.

JIATF-S FY-2014 Federal Operations Seizure Results

Drugs Seized (Weight)	Estimated Value	Associated Arrests	Aircraft and Vessels Seizures
Cocaine 159 mt	\$3,183,620,000	404	127
Marijuana 8 mt	\$16,670,000		
Heroin 2750 gms	\$252,400		



network wiring, system testing, workstation and server installation, and general system administration.

T2S2 Results

- 96,138 minutes of audio transcribed/translated
- 612 language missions completed
- 21 languages transcribed/translated (Albanian, Arabic, Arabic (Moroccan), Armenian, Dari, Dutch, English, Farsi, French, German, Haitian Creole, Hebrew, Hindi, Igbo, Mandarin, Pashtu, Portuguese, Russian, Spanish, Urdu, Vietnamese)
- 72 DEA Field Offices supported

MIS Results

- 27 DEA Field offices supported
- 500 man days of IT support to DEA field offices
- 585 trouble tickets (help desk requests) completed

DOMEX Results

- 31 DOMEX cases completed
- 2,830,545 pages of documents analyzed
- 12,045 LEA database entries

Results

- 16 DEL missions completed
- 26,380 GB of digital evidence preserved
- 115 digital devices imaged

Known Results

- 970,392 g of cocaine (Estimated street value \$2,208,000.00)
- 134,267 g of heroin (Estimated street value \$11,815,000.00)
- 237,435 g of meth (Estimated street value \$106,200,000.00)

- 1,849,277 g marijuana: (Estimated street value \$184,927,700.00)
- 6,527 tablets of ecstasy: (Estimated street value \$98,000.00)
- 63,790 g of other drugs
- \$8,660,956 in cash
- \$3,058,720 in property
- 321 arrests

Air and Marine Operations Center (AMOC)

ANG members assigned to the U.S. Customs and Border Protection (CBP) Air and Marine Operations Center (AMOC) at March Air Reserve Base, Calif. are joint force multipliers.

The ANG members are assigned as criminal analysts, communications specialists and detection systems specialists.

They provide expertise in air defense/air security planning, radar surveillance, communications, intelligence and interdiction. They operate radar display consoles to detect, identify, intercept and track airborne and maritime smugglers ensuring identification and interception of suspect traffic and apprehension of airborne and maritime traffickers of illegal drugs, personnel, weapons or money.

Guard members support coordination of enforcement activity with participating LEA entities, the U.S. Coast Guard and the U.S. Air Force Air Defense Sectors.

The National Guard CD Federal Operations Program ended support

for the AMOC in FY-2014.

AMOC Results

- Detected and prosecuted 244 of 247 suspect conventional aircraft border incursions initially unidentified or attempting to illegally enter the U.S., achieving 98.8 percent mission success rate.
- Coordinated a Mexican air interdiction or law enforcement ground response on 624 suspect air tracks (landed short of the U.S./Mexican border) in Northern Mexico.
- Assisted in sorting and identifying more than 1,030 air tracks of interest in the transit zone for Joint Interagency Task Force-South (JIATF-S) AOR
- Provided 208 radar data reduction reports at the request of the Federal Aviation Administration, the Air Force Rescue Coordination Center, CBP sectors and other federal and state law enforcement authorities
- Intelligence staff supported 1,365 products in support of law enforcement and inter-agency partner requests.
- Detected 64 ultra-light aircraft suspected of smuggling contraband into the United States
- Gained access to 12 of 24 Mexican radars, a 50 percent gain rate.
- Coordinated two MASS deployments in Florida and the Bahamas.

All deployments are joint operations.





Analysis and Fusion

Overview

The Analysis & Fusion (A&F) Section personnel manage the National Guard Counterdrug Program (NGCDP) Mission 2 set as defined in NGR 500-2 (dated August 2008). They also manage all facets of Counter Threat Finance (CTF) and Criminal Analyst Training. The majority of activities support the Criminal Analyst Program, which is approximately 50 percent of the NGCDP. More than 500 criminal analysts (CA) were on orders along with 27 CTF analysts in FY-2014.

NGCDP criminal analysts support law enforcement counter-narcotics investigations with link

analysis, document exploitation, imagery mapping, financial analysis and case construction. They hone their military skill sets by analyzing numerous pieces of information for law enforcement and by creating analytical products that support the prosecution of drug related offenses.

Criminal Analysts

Training

A&F personnel provide relevant, realistic training available in all four regions of the country. Six Criminal Analysis Phase I courses (40 hours) and three Criminal Analysis Phase II courses (56 hours) were held in six

different states and territories. Nearly 300 personnel were trained.

Analyst of the Year

NGCDP Criminal Analysts of the Year Award is designed to recognize the dedication and accomplishments of the Counterdrug Criminal Analysts.

Sgt. 1st Class Noel Isaac, Iowa National Guard Counterdrug Program criminal analyst, was selected as the FY-2014 National Criminal Analyst of the Year. Sgt. Isaac was instrumental in creating a proactive approach to investigating clandestine methamphetamine laboratories through the creation of a database



that provides actionable intelligence through the analysis of pseudoephedrine records and phone record data. Isaac generated multiple strategic, tactical and operational analytical leads and actionable intelligence. His effort resulted in supporting law enforcement in the arrest and seizures of 104 pounds of methamphetamine and \$2.6 million.

Counter Threat Finance

The A&F Section successfully managed and maintained CTF Analysts assigned to financial interdiction teams supporting the DEA, FBI, the Financial Crimes

Enforcement Network (FinCEN), the High Intensity Drug Trafficking Area (HIDTA), the Immigration Customs Enforcement (ICE), and the Internal Revenue Service Criminal Investigation (IRS-CI) in various cities across the United States.

This initiative supports Deputy Assistant Secretary Defense-for Counternarcotics & Global Threats (DASD-CN>) domestic and international strategic goals. Specifically, the need to counter financing used by illicit networks trafficking narcotics and precursor chemicals, laundering illicit proceeds and other related activities that support DTOs, narcoterrorism and TCOs.

DOD counternarcotics funded National Guard programs supported U.S. law enforcement agencies in counternarcotics-related money laundering investigations.

Investigations included Outlaw Motorcycle Gangs on the Northern border, Transnational Criminal Organizations on the Southwest border, and financial institutions and front companies with links to narcoterrorism, precursor chemical diversion, drug trafficking, and money laundering.

These investigations resulted in the identification of suspects and money laundering methods previously unknown to federal LEAs.

FY-2014 CTF Performance Measures	FY-2014 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2014
#Money Laundering Cases Supported	650	142	124	91	112	469
#Targets Identified	700	373	78	150	112	713
#Laundering Methods Identified	300	115	75	163	77	430
#Analytical Reports Produced	1500	401	199	338	243	1181

Statistics are derived from data submitted by the 54 states and territories to the Full Time Support Management Control System's (FTSMCS) operational database.

FY-2014 Mission 2B Criminal Analyst Performance Measures	FY-2014 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2014
#of Cases Supported per 321 Mandays	60,000	10,251	7,713	8,025	10,032	36,021
#of Cases Closed per 321 Mandays	40,000	1,288	1,213	1,811	4,202	8,514
# of Deconflictions	175,000	52,445	18,703	23,315	22,100	116,563
#of Analytical Products Produced	70,000	23,493	20,635	22,235	27,905	94,268
#of DTOs Disrupted	2,000	336	322	324	360	1,342
#of DTOs Dismantled	900	102	105	188	142	537
Performance Measure for DASD-CN	FY-2014 Target	1st QTR	2nd QTR	3rd QTR	4th QTR	Total FY-2014
Percentage of 2B (Criminal Analysts)mission request supports	100%				66%	66%





Mission: As authorized by the National Defense Authorization Act and directed by the governor and the Adjutant General, the Counterdrug Aviation Mission is to safeguard our communities by providing state-of-the-art aviation reconnaissance and observation support to federal, state and local law enforcement agencies' counterdrug operations, including the disruption and dismantling of Transnational Criminal Organizations.

Aviation Support

Counterdrug Aviation is a force multiplier for law enforcement. Upon LEA requests, CD Aviation provides aerial observation, photography and communication support.

Each year, the support provided by CD Aviation results in the seizure of billions of dollars worth of illicit assets.

The RC-26 and the UH-72A Lakota are the primary assets flown by CD Aviation. Each is equipped with the state-of-the-art mission equipment package (MEP).

MEP enables instantaneous situational awareness, command and control compatibility with law enforcement and civilian equipment, and a decreased visual signature.



Through real time audio/video data transmissions and downlink, LEAs are able to record evidence and increase mission effectiveness.

The UH-72A MEP provides digital thermal imagery that interfaces with a moving map and a 40 million candle-power searchlight. This greatly increases stand-off distance.

The MEP and the immediate response capability of these aircraft make them among the first to be called for mission support.

The Army National Guard and Air National Guard have dedicated aviation assets to the National Guard Counterdrug Program since the late 1980s.



Aviation Achievement

Flight Hours: 16,464

Assisted seizures of
illicit drugs, weapons,
currency, and property:
\$6.26 Billion

Statistics are derived from data submitted by the states and territories to the Full Time Support Management Control System's (FTSMCS) operational database.

Authorized Missions:

Mission 3a Domestic Cannabis Suppression Operations Support
Mission 3b Transportation Support
Mission 4a Counterdrug Related Training to Law Enforcement
Mission 5b Aerial Reconnaissance
Mission 6c Support to Coalitions

Mission Possibilities:

Marijuana Eradication
Aerial Reconnaissance/Observation
Border/Coastline Surveillance
Team Insertion/Extraction
Aerial Photography Platform
Command & Control Platform
Law Enforcement Agency Training
Indoor Growing Operations
Disturbed Earth Missions
Body Wire Relays

SAFEGUARDING AMERICA'S COMMUNITIES



Civil Operations

The Community Anti-Drug Coalitions of America (CADCA) named the Minnesota National Guard Counterdrug (MNGCD) Civil Operations Program the Outstanding National Guard Civil Operations Program of 2014. Minnesota earned the honor for their work in helping safeguard their communities and for providing assistance to CADCA. The award was presented at the CADCA Leadership Forum Feb. 5 in Maryland.

The National Guard Civil Operations Program coaches anti-drug coalitions in delivering collaborative and effective strategies that create healthy citizens. States supporting Civil Operations provide well-trained and adaptable forces capable of developing anti-drug coalitions while implementing effective prevention practices. The Civil Operations mission is accomplished through a multi-faceted process using assessment tools developed for the National Guard and applying those military processes to community settings.



During the CADCA Leadership Forum in Maryland, Feb. 5, 2015, Col. Charles Weaver, deputy-chief National Guard Counterdrug Program, presents members of the MNGCDP with a plaque honoring their effort toward safeguarding their communities during FY-2014. CADCA named Minnesota the Outstanding National Guard Civil Operations Program in FY-2014.





Training Centers

The National Guard Counterdrug Training Centers consists of five Training Centers (TC). The TCs are located in Florida, Iowa, Mississippi, Pennsylvania, and Washington. The TCs provide training to federal, state, local, and tribal law enforcement agencies, the military, and community based organizations.

The TC curriculum consists of more than 200 courses to include: law enforcement skills such as drug law enforcement and interdiction, investigation

techniques, evidence collection, airborne surveillance, narcoterrorism, intelligence and criminal analysis, field surveillance and reconnaissance, basic weapons training, mission planning, tactical first aid, civil operations, and other related skills.

Training is provided through traditional classrooms, mobile training teams, distance learning, and tactical field training. The courses focus on current, relevant, and comprehensive training.

Students	Military	Law Enforcement	Coalition Members	Total	Total Courses
Florida MCTFT	269	1,205	40	1,514	63
Iowa MCTC	452	11,931	2,307	14,690	353
Mississippi RCTA	538	1,970	232	2,740	75
Pennsylvania NCTC	1,836	10,586	218	12,640	332
Washington WRCTC	298	933	0	1,231	78
Total	3,393	26,625	298	32,815	901





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